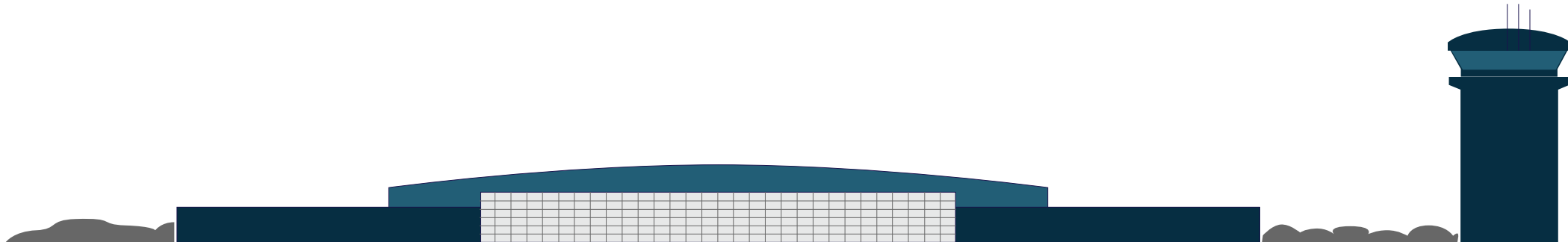


# Cape Cod Gateway Airport

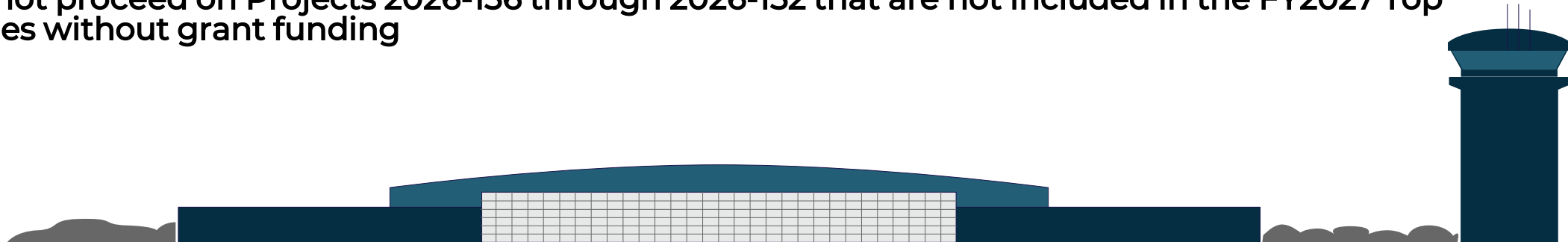
FY2027 CIP Presentation April 16, 2026



# Airport 5-Year Capital Improvement Plan

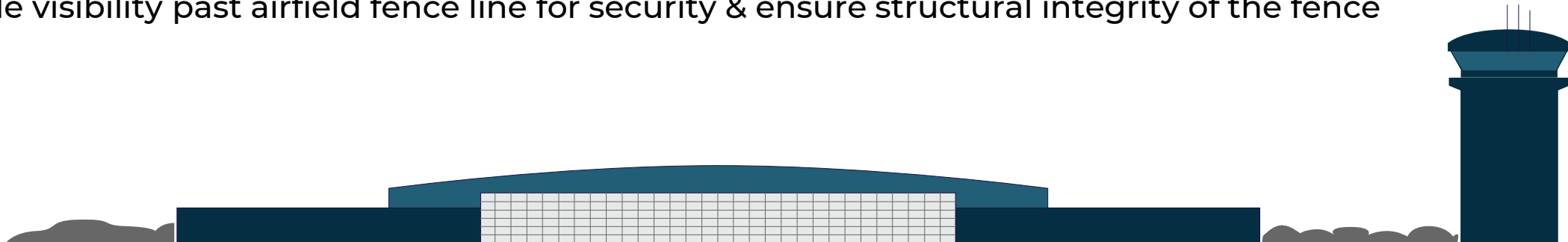
NUMBER	ENTERPRISE FUND - AIRPORT	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTALS
26-131	PFAS Testing, reporting, monitoring for Phase V, Groundwater Model development & formulation of a Human Health P	\$ 165,000	\$ 165,000	\$ 165,000	\$ 165,000	\$ 165,000	\$ 825,000
26-132	Replace Snow Removal Equipment (SRE) - Airport #38 (ASV Skid Steer Plow for EMAS circa 2004)	\$ 150,000				\$ 1,120,580	\$ 1,270,580
26-133	Remove/replace three existing doors, tracks and operators on existing SRE/Aircraft Rescue Firefighting (ARFF)	\$ 45,000					\$ 45,000
26-134	Upgrade and Expand Airport Security Camera System and Server	\$ 90,000					\$ 90,000
26-135	Remove Brush Along 1,000' Stretch of Airport Perimeter Fence	\$ 40,000					\$ 40,000
26-136	Design & Construct Replacement of 32'x25'x10' Lighting Control Vault	\$ 1,400,000					\$ 1,400,000
26-137	Terminal Optimization Program (TOP) Upgrades - Planning Phase	\$ 800,000	\$ 700,000				\$ 1,500,000
26-138	Design & Construct Terminal Bldg. Seasonal Structure (BIL FY2024/2025/Entitlement)	\$ 200,000	\$ 6,200,000				\$ 6,400,000
26-139	Permitting for Taxiway 'D' & RW15 Extension	\$ 65,000		\$ 585,000			\$ 650,000
26-140	RW 15-33 Aeronautical Study / Airspace Analysis	\$ 325,000					\$ 325,000
26-141	Design & Construct Replacement of Circa 1997 Mo-Gas and Diesel Fuel Con-Vault.	\$ 140,000	\$ 1,260,000				\$ 1,400,000
26-142	SRE Storage Facility - Cold Storage (Size TBD)	\$ 125,000				\$ 995,580	\$ 1,120,580
26-143	Replace SRE - Airport #31 (Ford F350 circa 1995)	\$ 115,000	\$ 115,000				\$ 230,000
26-144	Design & Reconstruct RW15-33	\$ 65,000	\$ 24,035,000				\$ 24,100,000
26-150	Replace SRE - Airport #37 (Caterpillar 950F loader)	\$ 417,000					\$ 417,000
26-151	Design, Permitting & Construct Jet-A 20,000 gallon tank, pump and valve system	\$ 400,000		\$ 435,000			\$ 835,000
26-152	Replace SRE - Airport #27 (Chevy 2500HD circa 2001)	\$ 115,000	\$ 115,000				\$ 230,000
	<b>TOTAL AIRPORT</b>	<b>\$ 4,657,000</b>	<b>\$ 32,590,000</b>	<b>\$ 1,185,000</b>	<b>\$ 165,000</b>	<b>\$ 2,281,160</b>	<b>\$ 40,878,160</b>

- Potential grant funding is not shown due to uncertainty of availability
- Plan is to not proceed on Projects 2026-136 through 2026-152 that are not included in the FY2027 Top Six Priorities without grant funding



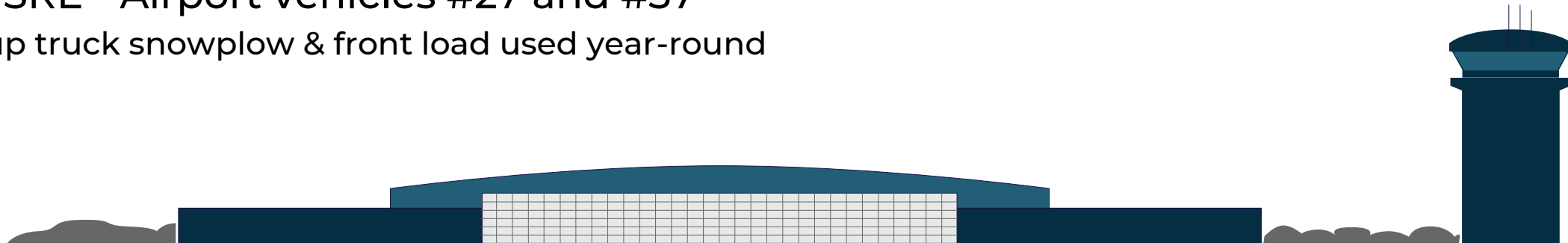
# FY2027 Top Six Project Priorities

- PFAS Testing, reporting, monitoring for Phase V, Groundwater Model development and formulation of a Human Health Risk Assessment
  - To ensure continued best efforts in monitoring and mitigation strategies
- Replace Snow Removal Equipment (SRE) - Airport vehicles #31 and #38, circa 1995 and 2004
  - Snow removal for approximately 1.5 million square feet runways, taxiways & ramps
  - #31 pick-up truck with snowplow used year-round
  - #38 All Season Vehicle (ASV) , multiple purpose landscaping and snow removal
- Remove and replace three existing doors, tracks and operators on existing SRE/Aircraft Firefighting building
  - For operational efficiency, personnel safety for ARFF response reliability and is past service life
- Upgrade and Expand Airport Security Camera System and Server
  - To improve the existing security camera network for increased security
- Remove Brush Along 1,000' Stretch of Airport Perimeter Fence
  - Provide visibility past airfield fence line for security & ensure structural integrity of the fence



# FY2027 Remaining Projects

- Design & Construct Replacement of 32'x25'x10' Lighting Control Vault
  - Provide updated shelter for airfield lighting shelter
- Planning for a Terminal Optimization (TOP) Program and design and construction of a permanent terminal seasonal structure
  - Improved accommodations for airport terminal users
- Permitting for Taxiway 'D' & RW15 Extension, RW 15-33 Aeronautical Study / Airspace Analysis and Design & Reconstruct RW15-33
  - Safety optimization and maintain compliance with FAA regulations regarding airport geometry standards, runway safety areas and drainage, etc.
- Design & Construct Replacement of Circa 1997 Mo-Gas and Diesel Fuel Con-Vault
  - Ensure environmental safety, integrity and operational continuity
- Design, Permitting & Construct Jet-A 20,000-gallon tank, pump and valve system
  - Additional fuel storage & resiliency for primary revenue and profit source
- Replace SRE - Airport vehicles #27 and #37
  - Pick-up truck snowplow & front load used year-round



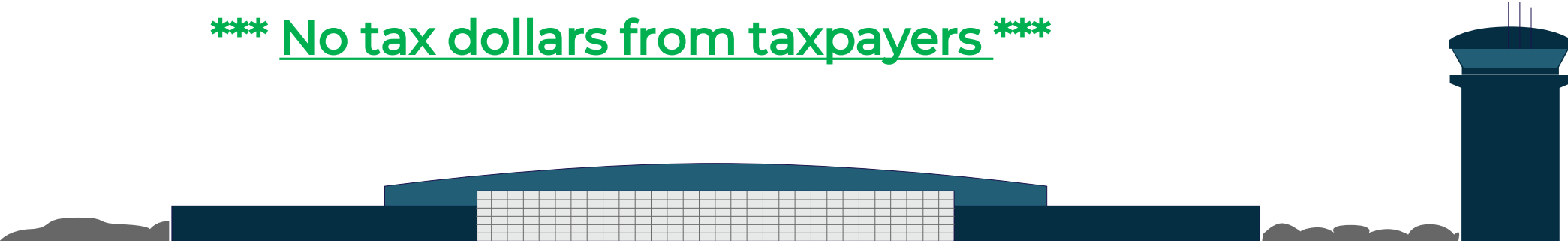
# Financial Considerations & Facts

- Proposing transfer/pay \$575,000 to the TOB and BPD in return for services
  - FY2027 proposed budget lines \$320,000 and \$255,000 totaling \$575,000
- Airport Reserves as of March 30, 2027, are \$11,169,786 after setting aside the \$3,725,000 for the FY2027 Capital Program
- Salaries/Personnel cost
  - \$2,185,495 in Salaries and \$3,633,928 in total Personnel cost
- Overtime
  - \$385,000 above Salaries
- FY2027 Proposed Budget not including Capital Improvement
  - Revenue \$16,526,518
  - Expenses \$14,842,356
  - Profit \$ 1,684,162

## Revenues are generated from

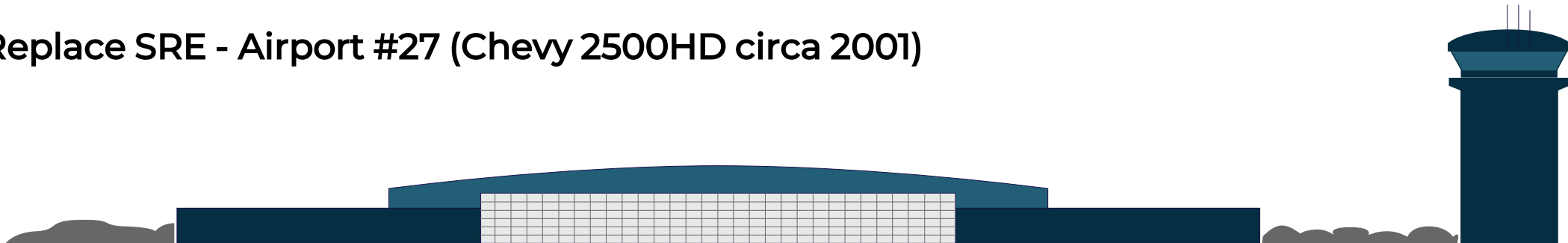
- Airport fuel business   ★   Investments   ★   Fees   ★   Leases   ★   Renewable Energy

**\*\*\* No tax dollars from taxpayers \*\*\***



# Projects Delayed without FAA Grants Earmarked for the Airport

- 2026-136 Design & Construct Replacement of 32'x25'x10' Lighting Control Vault
- 2026-137 Planning for a Terminal Optimization (TOP) Program
- 2026-138 Design and construction of a permanent terminal seasonal structure
- 2026-139 Permitting for Taxiway 'D' & RW15 Extension
- 2026-140 RW 15-33 Aeronautical Study / Airspace Analysis
- 2026-141 Design & Construct Replacement Mo-Gas and Diesel Fuel Con-Vault
- 2026-144 Design & Reconstruct RW15-33
- 2026-150 Replace SRE - Airport #37 (Caterpillar 950F loader)
- 2026-151 Design, Permitting & Construct Jet-A 20,000-gallon tank, pump and valve system
- 2026-152 Replace SRE - Airport #27 (Chevy 2500HD circa 2001)





# Questions?



# THANK YOU!

## PFAS initiatives



## Security

